## Buckinghamshire & Milton Keynes Fire Authority



| MEETING                  | Executive Committee  |
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| DATE OF MEETING          | 29 July 2015   |
| OFFICER                  | David Sutherland, Acting Director of Finance and Assets  |
| LEAD MEMBER              | Councillor Andy Dransfield   |
| SUBJECT OF THE<br>REPORT | Property Strategy 2015-2018  |
| EXECUTIVE SUMMARY        | The aim of this Property Strategy is to set a clear<br>framework for the management of property assets<br>within the Authority. The strategy supports the<br>development of a longer term vision of how property<br>can help to deliver the Authority's aims and outcomes<br>while working within a value for money framework in<br>order to achieve efficiency savings. |
|                          | This Property Strategy 2015–2018 supersedes all previous strategies.   |
|                          | It sets out a three year plan for property to achieve the following objectives:  |
|                          | <ul> <li>To provide a clear, corporate vision for the<br/>overall direction of property across the<br/>Authority.</li> </ul>   |
|                          | <ul> <li>To promote the benefits of a strategic<br/>approach to property.</li> </ul>   |
|                          | <ul> <li>To outline the current arrangements for<br/>property management within the Authority.</li> </ul>  |
|                          | <ul> <li>To ensure that where practically possible<br/>sustainable property issues are considered<br/>when making property decisions.</li> </ul>   |
|                          | <ul> <li>To outline the actions to be taken over the<br/>life of the strategy in order to continue to<br/>develop the Authority's strategic approach to<br/>property.</li> </ul>   |
|                          | <ul> <li>To ensure that the property portfolio<br/>supports Authority priorities as set out in<br/>both the Corporate Plan and Public Safety<br/>Plan</li> </ul>   |
|                          | <ul> <li>To be cognisant of the current financial<br/>position and to contribute to financial<br/>objectives as set out in the Authority's<br/>Medium Term Financial Plan.</li> </ul>  |
| ACTION                   | Decision.  |

| RECOMMENDATIONS  | To agree the 2015–2018 Property Strategy as drafted.   |
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| RISK MANAGEMENT  | By agreeing the Property Strategy, the Authority will reduce or omit the risk of failure in the following areas:   |
|  | Property matching operational aspirations  |
|  | Resource being allocated where need is highest   |
|  | Community engagement being met   |
|  | Building conditions forcing stations off the run   |
|  | Contributing to overall Authority objectives.  |
| FINANCIAL<br>IMPLICATIONS                              | The continued and increasing financial pressures being<br>faced by all public bodies over the foreseeable future<br>mean that it is more important than ever to ensure<br>that investment in property and facilities is targeted<br>and coherently planned to provide the right property,<br>in the right place and at the right time. There is a<br>need to continue work with other partner<br>organisations to explore co-location initiatives and<br>continue to utilise our property assets to achieve<br>optimum effectiveness and efficiency.<br>This updated property strategy builds upon the<br>existing foundation for the effective and efficient use<br>of all property related assets and provide a platform<br>for structured and rigorous forward thinking and |
|  | decision making about property management within<br>the Authority. It will also aid the process of responding<br>to property needs from the Public Safety Plan and as a<br>consequence, operational response, as well as meeting<br>the requirements of the Medium Term Financial Plan.  |
| LEGAL IMPLICATIONS                                     | No direct impact.  |
| CONSISTENCY WITH<br>THE PRINCIPLES OF<br>COLLABORATION | Sections 19-21 of the Property Strategy are specifically aimed at collaborative working and such opportunities will continue to be sought where possible and practicable to apply.   |
| HEALTH AND SAFETY                                      | No direct impact.  |
| EQUALITY AND<br>DIVERSITY                              | The strategy specifically sets out the aim to ensure all property processes are transparent, accountable and fair to all parties.  |
|  | The existing Property Strategy was formulated in<br>consultation with stakeholders and a People Impact<br>Assessment was completed, where it was determined<br>that for the 9 protected characteristics the impact of<br>the strategy was neutral. That position has not<br>changed for this refreshed strategy.   |
|  | However, where specific actions or projects are<br>undertaken in the future as a result of this refreshed<br>strategy, it is expected that a specific PIA will be  |

|                                  | completed as appropriate.  |
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| USE OF RESOURCES                 | The strategy aims to put in place a set of actions to<br>ensure delivery of value for money which is in itself a<br>key strand to delivering the requirements of the<br>Medium Term Financial Plan.  |
|                                  | No additional expenditure is sought as part of implementing this strategy.   |
|                                  | The property management process is complementary<br>to good asset management, though the main aim of<br>any property strategy is to ensure value for money in<br>the maintenance or purchase of any property asset.                                      |
|                                  | Key principles of good procurement practice in the<br>maintenance and upkeep of the property portfolio are<br>transparency, accountability, continuous improvement<br>and fair competition and these principles are embodied<br>as part of the strategy. |
|                                  | Social and environmental awareness issues in respect of property are captured within the strategy.   |
| PROVENANCE SECTION               | Background   |
| &<br>BACKGROUND PAPERS           | The Executive Committee agreed its latest high level<br>Strategic Asset Management Plan at its meeting of <b>18</b><br><b>March 2015</b> .   |
|                                  | It was agreed as part of the report that this would be<br>followed by more detailed strategies for individual<br>areas and the Property Strategy arises from that<br>agreement.  |
|                                  | The existing Property Strategy was agreed by the Executive Committee at its meeting of <b>12 December 2012 (Min EX 35).</b>  |
|                                  | The Executive Committee agreed a set of Strategic Business Requirements for Property as part of the Strategic Review of Resources paper at its meeting of <b>8 August 2012 (Min EX 15).</b>  |
|                                  | A Property Strategy is considered a key document in<br>terms of achieving good practice outcomes for public<br>sector land and buildings as variously set out by<br>Central Government. i.e. Better estate management in<br>Local Govt. (DCLG 2011).     |
| APPENDICES                       | Annex A: Property Strategy 2015-2018: Final Draft  |
| TIME REQUIRED                    | 15 minutes.  |
| REPORT ORIGINATOR<br>AND CONTACT | Gordon Wylie – Property Manager<br>gwylie@bucksfire.gov.uk<br>01296 744691   |